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that is, as Gladwell puts it, “The outlier, in the end, is not an outlier at all.” Instead, the outlier is the product of opportunities—through family ties, community connections, and/or cultural inspirations — made available and seized by individuals with devotion. Expanded opportunities will result in a higher quantity of so-called outliers being produced. And, of course, the more outliers there are the more opportunities they will create. Now that’s a win-win situation.

*Ben Miles, National University*